

APGMV
AGENCE PANAFRICAINE
DE LA GRANDE MURAILLE VERTE



PAGGW
PANAFRICAN AGENCY
OF THE GREAT GREEN WALL

MINISTERS COUNCIL

1st Ordinary Session

1st, 2nd and 3rd March 2011 N'Djamena CHAD

APGMV



PAGGW

COUNCIL REPORT

AGENCE PANAFRICAINNE DE LA GRANDE MURAILLE VERTE (APGMV)

1st Ordinary Session of Ministers Council

N'Djamena 03rd March 2011



MINISTERS SESSION REPORT



Rapport de la 1^{ère} session ordinaire du Conseil des Ministres, N'Djamena 3 mars 2011

1. The 1st ordinary session of Ministers Council for the Panafrican Agency of the Great Green Wall was held in **N'Djamena (Chad) on the 3rd of March 2011**, under the lead of **Mr. Hassan TERAP**, Minister of Environment and Water Resources of Chad, Chairman of Ministers Council for the Panafrican Agency of the Great Green Wall.
2. The following Member States have partake to the ministers session :
 - Burkina Faso,
 - Mali,
 - Mauritania,
 - Niger,
 - Nigeria,
 - Senegal,
 - Chad,
 - Sudan.
3. The Eritrea State confirmed its participation, but finally they were not able to get to N'Djamena (Chad) and partake to the session.
4. The following member States have not been represented :
 - Djibouti,
 - Ethiopia.
5. The African Union Commission has been represented at the meeting,
6. The complete list of delegations is given in appendix (A1) to the present report.

I – OPENING CEREMONY

7. The official opening ceremony of the 1st ordinary session of Ministers Council for the Panafrican Agency of the Great Green Wall took place at N'Djamena (Chad) Kempinski Hotel, under the lead of **Hon. Mr. Emmanuel NADINGAR**, Prime Minister, and Head of Chad Republic Government. It was marked by many speeches appendix to this report.



8. The Ministers session opening speech has been made by Honorable **Mr. Emmanuel NADINGAR**, Prime Minister, and Head of Chad Republic's Government.
9. The Prime Minister in the name of **His Excellency Mr. IDRIS DEBY ITNO**, President of the Republic, and Head of Chad State, serving Chairman of the PAGGW, and in his own name, welcomed the different delegations and wished them a good stay on Chadian Land.
10. He insisted on issues related to the implementation of the Great Green Wall, and stressed particularly *"the very damaged state of ecosystems and natural resources in the Sahel area, the achievement of the major African project of the Great Green Wall is fully justified and demonstrates the firm determination and commitment of our High Authorities to act promptly to the challenge"*.
11. He invited the members States to highly get involved in the implementation and to bring forward their financial contributions because, he said, we need to rely on ourselves before relying on others, namely the International Community. In this context, he reaffirmed all the commitment of Chadian State and his President in the achievement of the Great Green Wall, as well as their constant support to the Panafrican Agency of the Great Green Wall in her missions' accomplishment.
12. He finally made the wish that the council's works would end up with the expected outcome, and declared opened the first ordinary session of Ministers Council for the Panafrican Agency of the Great Green Wall.
13. Previously, **Hon. Mr. Hassan TERAP**, Minister of Environment and Water Resources of Chad, and Head of Agency's Ministers Council; extended in his speech a fraternal welcome to eminent personalities and different delegations of members States, and Partners International Organizations who kindly traveled to N'Djamena.
14. In the name of his colleagues Ministers in charge of the Great Green Wall, he expressed their sincere thanks and profound gratitude to the African Union Commission and to diverse technical and financial partners for their supports and accompaniment in the achievement of the Great Green Wall.
15. He reminded the meaning and the importance of the Great Green Wall Initiative, which stands as a concrete answer to African States towards environmental challenges that affect our continent. He related in the same vein, significant progressions in the establishment of Panafrican Agency of the Great Green Wall's structures; and reaffirmed again the support of the Chadian State in this process.



16. At the session opening, **Professor Abdoulaye DIA**, Chief Executive Officer of the Panafrican Agency of the Great Green Wall in his introductory speech, reminded the creation context, vision and objectives of the Panafrican Agency of the Great Green Wall (PAGGW). He appreciated and highlighted the political engagement and the initiative of Heads of States and Governments of Saharan-Sahelian Countries, to bring about a practical response to climate changes effects, desertification and deterioration of natural resources through the Great Green Wall Initiative.

17. He explained that the African Great Green Wall Initiative to face these environmental challenges relies on a multisectoral approach, built on a regional solidarity, a strong engagement of every Member State, and a synergy in the operational implementation of actions in the Regional Action Plan. This Action plan of five years cycle developed according to an inclusive approach by different actors and targets has the ambition through its execution, to enable Africa to bring in lasting solutions in the worldwide league against climate change, desertification, waste of biodiversity and recurring poverty in rural zones.

However, he said, such an initiative at a continental level, bringing 11 States together in a same set of actions, requires coordination in planning, follow-up and evaluation at a regional scale in order to assure a better harmonization of actions as well as an increased resources mobilization. That is why the decision of Heads of States and Governments Conference taken on the 17th of June 2010 in N'Djamena; and consecrating the creation of the Panafrican Agency of the Great Green Wall with an international legal status under the aegis of the African Union, bears all its meaning and testifies once more of the perspicacity of High Authorities upon the vision, objectives and expected results.

18. Professor Abdoulaye DIA indicated some actions and acquisitions of the Agency during the first eight (08) elapsed months which stand with no doubt for significant advancements in the implementation of the Roadmap. He seized this opportunity to express all his gratitude to both Heads of States and Governments, particularly to their Excellencies **Mr. Idriss DEBY ITNO**, President of the Republic and Head of State of Chad Republic, serving Chairman of the PAGGW, and **Ma. Abdoulaye WADE**, President of Senegal Republic, in charge of the environmental aspect of NEPAD, for their trust and multiform support. He reaffirmed to them his commitment and devotion to the case.

19. The Chief Executive Officer at the end of his speech expressed the wish that the first ordinary session of the Agency's Ministers Council, could constitute an important step in the process of implementing and operationalizing of the Agency, mainly with the examination and adoption of management tools, strategic framework, and consolidated Action Plan.



20. Finally he congratulated the members of Experts' Technical Committee for the important preparatory work for the ministers' session; and thanked the entire Chadian Government.

II – WORKS PROGRESS

21. As the ordinary session of ministers Council resumed, the Council by the proposal of its Chairman elected the following bureau for the ministers session:

Chairman : Chad

Vice Chairman : Mali

Report Writers :

1. Niger

2. Nigeria

The Council's Secretary is provided in accordance with convention clauses on the creation of the Panafrican Agency of the Great Green Wall by the Agency's Executive Secretary.

22. Ministers and Heads of members States' delegations have examined the draft agenda proposed by the Agency's Chief Executive Officer. After consultations the agenda was adopted as follows:

1. **SPEECH OF THE AFRICAN UNION COMMISSION REPRESENTATIVE**
2. **EXAMINATION OF EXPERTS' TECHNICAL COMMITTEE REPORT**
3. **EXAMINATION AND APPROVAL OF DRAFT MANAGEMENT DOCUMENTS AND COOPERATION AGREEMENTS**
 - 3.1. Management documents
 - a. Organization chart,
 - b. Rules,
 - c. Staff statuts,
 - d. Procedures manual,
 - 3.2. Cooperation agreements
 - a. PAGGW/ AIRD,
 - b. PAGGW/NPCA.
4. **EXAMINATION AND APPROVAL OF DRAFT ORIENTATION DOCUMENT FOR THE STRATEGIC FRAMEWORK AND THE CONSOLIDATED FIVE YEARS ACTION PLAN (CFYAP) 2011-2015**
5. **APPROVAL OF 2011 ACTIVITIES SCHEDULE**
6. **EXAMINATION AND APPROVAL OF FINANCIAL MATTERS**
 - 6.1. Financial report for the financial year 2010,
 - 6.2. Agency's Staff remuneration and benefits,



6.3. Draft 2011 budget,

6.4. Members States Contributions,

7. EXAMINATION AND ADOPTION OF DRAFT RULES OF MINISTERS COUNCIL

8. OTHER MATTERS

23. Ministers and Heads of members States' delegations, examined the points in the ministers session agenda and came to the following conclusions :

POINT 1. SPEECH OF THE AFRICAN UNION COMMISSION REPRESENTATIVE

24. The AU Commission Representative congratulated, in the name of the African Union Commission, the creation of the Panafrican Agency of the Great Green Wall as Coordinating and Planning organism of the Great Green Wall and showed out the availability of the Commission to accompany the Agency in its missions.

25. The council welcomed the effective involvement of the African Union Commission, and wished her support in the implementation and integration of the Panafrican Agency of the Great Green Wall in the African Union organization chart.

POINT 2 : EXAMINATION OF EXPERTS' TECHNICAL COMMITTEE REPORT

26. Mr. **Abdou MAISHAROU**, 1st Report Writer of the session on behalf of Niger, read out the major conclusions contained in the Experts' Committee report (**appendix B1**) to this report.

27. After the reading of the report, the Executive Secretary brought some precisions, namely :

- The necessity to initialize the PAGGW integration process in the African Union organization chart as a Planning and Coordinating Agency for implementation activities of the Great Green Wall initiative, one of the major projects of the African Union ;
- In the development of the global Action Plan, the approach is gradual and inclusive. At this stage, it is rather a matter of major axes of the Five Years Action Plan and the strategic framework which had already been examined and adopted by the Experts during their regional workshop on the Great Green Wall, held on the 26th and 27th of December at Nouakchott (Mauritania).

28. The Council, after consulting on certain points of the Experts' report, noted the said report.



POINT 3: EXAMINATION AND APPROVAL OF DRAFT MANAGEMENT DOCUMENTS AND COOPERATION AGREEMENTS

29. Before going to this point, **Hon. Mr. Djibo Leity KA**, Minister of State, Minister of Environment and Nature Protection of Senegal, evoke the question of logo and the accordance of name abbreviations AAGMV (French) and AAGGW (English) of the Panafrican Agency of the Great Green Wall, appearing on the Agency's documents; with regard to the convention on creation of the Agency on which it is written the abbreviation (AGMV).
30. The Chief Executive Officer précised that the actual logo was made by the Executive Secretariat with the aim of personalizing, during the Agency implementation period, administrative correspondences as well as other formal Agency's documents. On his own point of view, the logo represents enough the Great Green Wall Initiative's vision and problematic. With regard to the use of the abbreviation AAGMV instead of AGMV, the problem was to introduce a distinction between the Panafrican Agency of the Great Green Wall abbreviation and that of the National Agency of the Great Green Wall (ANGMV).
31. After exchanging on this matter, the Council decided to keep the following abbreviations: APGMV for French and PAGGW for English. The actual logo is retained with the use of appropriate abbreviations.
32. The Chairman of the meeting submitted afterwards the examination of different draft management and cooperation documents expressed on **POINT 3**.
33. The Chief Executive Officer while introducing the question, made the following precisions :
- (i) The development of management tools such as the organization chart, rules, staff status and administrative, accounting and financial procedures manual; which is one of the instructions of the Heads of States and Governments Conference contained on the Roadmap annexed to the Convention.
 - (ii) The schedule of the first ministers Council session holding initially in the course of the month of December 2010, made necessary the development of draft management documents available in the three working languages of the Agency. It was necessary, in order to be in the time allowed, to recruit by direct agreement, an internationally famous Audit and Counseling Firm with a great experience in the making of such documents, so as to guaranty the compliance of Agency's documents with international standards and practices. The Firm "Cabinet Fondas Audit et Conseils" of Senegal has been recruited to this effect.
 - (iii) The development of an organization chart is a conceptual strategy, enabling to translate a vision and achieve both objectives and expected outcome expressed in



the strategic framework and the action plan. She lies in this case, on an institutional structuring of the Executive Secretariat, taking into account in various duty posts, relevant hierarchical and professional relations; in order to make operational strategic orientations. Therefore, he said, the organization chart such developed (**appendix B2**) is quite exhaustive. It provides positions (cells) with transversal missions tied to the Executive Secretary office, of those an expert in strategic planning and cooperation in charge among others, of operations coordination. The chart flow also provides three (03) operational directions: Administrative and Financial Direction (AFD), Scientific and Technical Direction (STD), Local Development and Works Direction (LDWD); each of the structured in three (03) service units programs lead by Major Program Administrators (MPA). It is understood that the implementation of a chart flow and particularly the one of the PAGGW will be gradual according to available resources and expressed priorities.

- (iv) The implementation of the Great Green Wall requires the creation of a scientific, technical and financial partnership and cooperation platform (STFPCP), so as to facilitate necessary synergy and harmonization of interventions, as well as the rational use of resources through an enlarged consultation framework.

To this effect two (02) Memorandum Of Understanding (MOU) have already been negotiated between the PAGGW and AIRD (Inter-institutions International Agency for Research and Development); PAGGW and NPCA (NEPAD Planning and Coordination Agency), and are submitted for approval. A third agreement is being negotiated between the PAGGW and the USGS (United States Geological Survey) for the implementation of a Geo-Information system (Geo-IS) at the line scale. The Geo-Info Sys tends to be an indispensable tool very relevant for activities planning, follow-up and evaluation, and for the Great Green Wall evolution. So despite the Agency Geo-Information system (Geo-IS), the implementation of national branches, the supply of images, and SIG and Geomatic training are proposed in each country in accordance with national structures.

- 34.** At the end of this presentation, the Council examined one by one the various draft management and cooperation documents.

3.1. Management documents

- a) The Organisation chart

- 35.** From various consultations of ministers Council members, the following propositions are given out:



- (i) The proposed chart flow is very ambitious and must be lightened mainly by cancelling the position of Special Adviser to the Executive Secretary, the Information System and the “Local Development and Works” Direction.
- (ii) The creation of the position of a Deputy Chief Executive Officer who will replace the Chief Executive Officer in case of absence.
- (iii) The share of positions by quotas granted to each member State,

36. To these propositions, the Chief Executive Officer reminded the following:

- (i) The present chart flow is exhaustive and in accordance with the vision and the nature of operational activities indispensable for the achievement of objectives and expected outcome resulting from the strategic approach.

The “Local Development and Works” Direction is particularly important and constitutes the operational structure to work with national structures, in order to assure the achievement of programs/projects of the second aspect of the Great Green Wall which is: “Community Development and local governance”. This aspect also establishes the relevance of the Great Green Wall Initiative as the new approach of sustainable management of resources and development of rural zones, in the framework of integrated development. It assures in relation with national structures, the coordination and follow up in identification, the conception and implementation of activities and community development works (retention ponds, boreholes, home energies, health, education, etc.), as well as the support to logistics and necessary resources mobilization. This Direction must be noticeable in the chart flow, and its cancelation might diminish the scope of this new approach congratulated by the International Community, mostly technical and financial partners.

- (ii) The convention on PAGGW creation and organization does not provide the Deputy Executive Secretary position, which of course increases operating costs.

The coordination of the Agency’s activities under the lead of the Chief Executive Officer will be done by an Expert Counselor irrespective of hierarchical relations but rather professional relations with Operational Directors who have the entire responsibility of their Departments. The Chief Executive Officer’s Interim will be assured any time the need be by one of the Directors.

- (iii) Heads of States and Governments decided during the first summit of June 17th 2010 in N’Djamena, that only the competence criteria should prevail in the choice of candidates, and that every position among those, the Chief Executive Officer’s one, should compete by International positions offers restricted to only member States nationals. However, précised the Chief Executive Officer, this does not exclude the criterias considerations of geographic repartition, language and gender.



37. The council, after many consultations on expressed suggestions retained the following:

- (i) The organization chart must be lightened up according to the structuring (**appendix B3**), precisely with the cancelation of Local Development and Works Direction; and the creation of an operations coordinator position at the Chief Executive Office. This coordinator's duty will be to ensure the coordination of activities in relation with other directorates, and other tasks that the Chief Executive Officer might entrust him;
- (ii) The Deputy Chief Executive Officer Position is not provided in the convention and consequently cannot be proposed;
- (iii) The very clear instructions of the Heads of States and Governments Conference put aside the quota system and retain the excellence criteria. Also, an international call for application at the scale of the eleven (11) member Countries will be launched for recruiting to different technical positions. Modalities and notifications will be examined by the ministers Council.

b) Agency's rules

38. After examination of draft rules, the Council adopted with regards to text modifications, the following:

- (i) Article 28 : Organization of the Chief Executive Office : actualize this part with the adopted chart flow.
- (ii) Article 30 : The Chief Executive Officer is rephrased as follows : *The Agency is lead by an Executive Secretary nominated by the Heads of States and Governments Conference for a four (04) years period renewable once (01).*
- (iii) Article 40. The Auditor is rephrased as follows: *The Ministers Council appoints an Auditor for a two (02) year renewable period. He is selected as a result of an international tender at the level of member States.*
- (iv) Article 43. Modification: *The present rule can be modified by the Ministers Council. The modification suggestions are transmitted to the Chief Executive Officer at least one (01) month before the date of the next session.*

c) Agency's Staff status

39. The Chief Executive Officer indicated that the African Union served as references to most dispositions appearing on the draft status, particularly for employment conditions, salaries and benefits. This initiative aims at keeping accordance with



African Union Agencies, mostly the NEPAD planning and coordination Agency so as to facilitate the PAGGW integration in the chart flow and compliance with African Union procedures.

40. After profound examination of draft documents, the Council adopted the Staff satus with regard to the following modifications :

(i) Actualize the text in general, dispositions concerning provisions on chart flow for the one adopted by the Ministers Council.

(ii) Article 65 : This one is also modified: *The civil servant during his career or at its end, can benefit distinctions granted by the Chief Executive Officer for services rendered to the Agency.*

(iii) Article 79, relative to civil servant departure indemnity: remove from the list the case of death and rephrase the article as follows: *No indemnity is paid to a staff member:*

- *Who resigns from his pos ;*
- *Who has not been confirmed after the regulatory trial period;*
- *Who leaves the Agency at the end of his fixed or short term contract;*
- *Who is sacked for misconduct or found himself in one of the cases where an end has been put to his contract as provided in the present staff regulations.*

(iv) Article 81: Cancel the second paragraph of the article relative to retired staff and his family, and rephrase the article as follows: *The civil servant benefits from allowances in case of sickness or maternity, accident or disabilities duly noticed.*

It is retained that one should comply with periodical medical checkup provided by the Agency. Every denial from him might expose him to a disciplinary sanction.

(v) Article 87: Is rephrased as follows: *The present status is effective as from the date of its adoption by the Ministers Council. It applies to all work contracts established and signed as from this date. For the case of the Executive Secretary, it takes effect in a retroactive manner as from June 17th 2010, mostly for his salary and benefits.*

d) Draft procedures manual

41. The Chief Executive Officer reminded the necessity to grant the Agency an administrative, accounting and financial modern procedures Manual that complies with international norms and that guaranties transparency in Agency's administrative, accounting and financial procedures.



42. The ministers Council after deep examination of the draft document, adopted it with respect of the following amendments:

- (i) The actualization of the document according to the elements of adopted chart flow, namely in chapter III relative to job descriptions;
- (ii) Chapter 3 : Section 2 relative to fuel management : in this paragraph of dotation, cancel the CEO's personal car. The levels of allowance remain the same.
- (iii) Sections 3 and 4 on the Procurement Commission, the procurement organ, and methods and threshold of procurement: banish the term Mutual Agreement and use rather "Direct Agreement". Apart from the mutual agreement in provided conditions, we should retain the use to Procurement Commission while maintaining the constraints.

3.2: Memorandum Of Understanding (MoU) documents :

43. The Chief Executive Officer in his presentation insisted on the multisectoral approach of the Great Green Wall Initiative and the necessity to establish thereof on the framework of its implementation, a Scientific, Technical and Financial Partnership and Cooperation Platform (STFPCP). It is opened to regional, sub regional and international execution institutions for research and training, as well as to technical and financial partners and NGOs of the field. This approach enables to capitalize experiences results and activities in the realization of the Great Green Wall.

In the STFPCP framework, various partners already showed out and agreements have been concluded or are in the course on conclusion between the PAGGW and great institutions such as AIRD (Inter-institutions International Agency for Research and Development), NPCA (NEPAD Agency of the African Union), and USGS (United States Geological Survey).

a) PAGGW/AIRD Agreement :

AIRD is a French business group involving great French operators in research such as IRD, CNRS, CIRAD, INSERM, Institut Pasteur, CPU (Conference of Universities Chairmen). This group is created thanks to the French Government initiative since July 2010 with the main objective of a better potential mobilization for research and development directed to the South under the 8th priority of the strategic Africa-European Union partnership for the 2011-2014 period.



The operational thematic research for accompaniment (OTRA) constitutes one of the important aspects in the achievement, exploitation, follow-up and evaluation of the Great Green Wall, as well as her impacts on environment, human development by generating up to date scientific and technical data. Apart from a technical platform, an observation post “Man/Environment” is proposed.

b) PAGGW- NPCA Agreement :

The NEPAD Planning and Coordination Agency is a new technical structure of the African Union, in charge of NEPAD. It comes from the integration of NEPAD in the organization chart of the African Union. The convergence between the NPCA and the PAGGW at the level of objectives, programs and targeted projects, justifies the implementation of a synergy and a partnership between these two African Union Agencies. The Framework Agreement could mutually benefit and become necessary to the PAGGW in its consolidation phase, as well as in resources mobilization.

c) PAGGW- USGS Agreement :

The United States Geological Survey (USGS) has efficient tools and a long experience in African natural resources and environment management. This expertise covers the Geomatic domains, remote sensing of Information Geo-referenced systems. The draft MoU PAGGW - UGSS still in negotiation provides mainly the enlargement of technical cooperation to national and sub regional structures in the development and improvement of national digital atlas on natural resources and environment, through capacity building. Specifically to the Great Green Wall, it provides in the Agency’s priorities in the implementation of the Five Years Plan, the supply of satellite images, thematic maps, development and acquisition of technical management tools, implementation of national local stations at the scale of the Great Green Wall lines, as well as national experts training.

44. The council congratulated its initiative, but insisted on the need to undertake concrete actions
45. The council approved the PAGGW/AIRD and PAGGW/NPCA MOUs and gave authority to the Executive Secretary to proceed to their signature.

POINT 4 : EXAMINATION AND APPROVAL OF DRAFT ORIENTATION DOCUMENT FOR THE STRATEGIC CONSOLIDATED FIVE YEARS PLAN OF ACTION (CFYPA) 2011-2015

46. The Chief Executive Officer informed the Council that the inclusive and gradual adopted strategy in the development process of the strategic framework and the global Action Plan as indicated on the Roadmap, consists in developing major axes first, which will serve as framework, and after share these orientations the widest possible with experts from member States and partners. In this context, a regional



workshop for national experts enlarged to partner institutions' experts, and to the Civil Society, was held in the Islamic Republic of Mauritania in December 26th and 27th 2010 with the support of the United Nations Environment Program (UNEP) and the African Ministerial Conference on Environment (AMCEN). This workshop examined, amended and adopted major axes of the Consolidated Five Years Action Plan's (CFYAP) strategic framework, which the revised version (**appendix B4**) is submitted for examination and adoption.

The next step in the FYAP development process will be the writing of a consolidated document, from national Action Plans, taking into account country profiles and constraints in some border areas (after meeting of countries involved with the facilitation of the Panafrican Agency of the Great Wall).

The final step will be the holding of a technical regional workshop for the authentication of the draft document of 2011-2015 Consolidated Five Years Action Plan, for the implementation of the Great Wall in the five (05) coming years. This workshop is proposed for before the end of the year 2011, and will gather experts of the Agency's Technical Committee, sectors of ministries departments (livestock, agriculture, hydraulic, energy, finance and foreign affairs, etc.), partner institutions, and Civil Societies.

The finalization and authentication of the 2011-2015 CFYAP (activities, programming, performance criteria, budget, etc.) planned in the course of the year 2011, is prior to the holding in the first semester of the year 2012, of the donors round table advocated by the Heads of States and Governments Conference in the Roadmap.

47. The council recommends the consideration of country profiles and adopts the document on strategic framework major axes and Five Years Action Plan (FYAP) 2011-2015.

POINT 5 : APPROVAL OF 2011 ACTIVITIES PROGRAM 2011

48. Professor Abdoulaye DIA presented a matrix table (**appendix B5**) on the implementation of the global framework indicating the activities program from 1 one (2011) to year 5 (2015). This table with multiple entries is generated from major axes of the 2011-2015 Five Years Action Plan (FYAP) adopted above, considered here as Major Strategic Axes (MSA) or Program Pillars (PP) as from which thematic programs and projects are declined.

The 2011 activities program corresponds to the activities targetted in column Year1 of the FYAP. Year 1 is the year of structures establishment and implementation of Agency's management, communication and advocacy tools.



The following activities mostly transversal types are planned for the 2nd semester of the year 2011.

Action 01 : Communication and Advocacy :

- Development of Communication Plan,
- Conception and acquisition of promotion and advocacy material (platelets, films, posters, etc.),
- Conception and establishment of Information Systems (Web sites, Management Information Systems MIS, newsletters 'Echos du Sahel', etc...)

Action 02 : Capacity building and experiences capitalization of relevant experiences and techniques:

- Training in ISM and mapping, introduction to geomatic and management of national stations Geo-Information Systems (1 per country),
- Visiting in members countries, of relevant programs or projects (02) in the implementation of the Great Green Wall. This point will continue in Year 2 and Year 3.

Action 3 : Finalization and authentication of the CFYAP document

- Harmonization of actions in borders areas (consulting meetings of border countries with the help of the Agency),
- Development of the CFYAP consolidated document (activities, programming, performance indicators, budget, etc.),
- Authentication of the five years action plan document (regional workshop pf experts, technical and financial partners).

Action 04 : Institutional support to the establishment of national structures

- Support in equipment and logistics,
- Reference studies,
- Support to the development and the share of national Action Plan

Action 05 : Executive Secretariat setting up

- Adjusting and offices equipment,
- Computerization an telephony,
- Staff recruitment (positions publication and applicants' selection) through an international firm in case of international positions.

49. The council deplored the bad quality of the table, little information mostly the absence of timings making thereof difficult its exploitation and its comprehension. The Council desires to get another document more detailed with actions and more precise programming.



50. The Chief Executive Officer acknowledged the bad quality of some table colored copies in possession of some Council's members. He thinks however, that the exploitation of the table, mostly column Year 1 will permit to identify targeted action for 2011, and that are targeted in the 2011 draft budget.

On the other hand, he indicated that the Chief Executive Officer is not yet having support staff, and that he was expecting the adoption of the budget during the first ministers Council session first planned for December 2010, in order to proceed to staff recruitment. While waiting, he wishes through a fixed term contract of three (03) months (November 1st 2010 to January 31st), the support of a Counselor Expert, in the running of the Agency, and the preparation of Mauritania regional workshop of Ministers Session.

51. The Council noted this and reports to budget examination.

POINT 6: EXAMINATION AND APPROVAL OF FINANCIAL MATTERS

6.1. Financial Report of the year 2010

52. The Chief Executive Officer indicated that Agency's Budget revenues are essentially made up of voluntary and statutory contributions of members States, and eventually of program-budgets.

Under mobilization of the starting budget, a memo from the Chief Executive Officer has been sent to since the month of August 2010, to Ministers in charge of foreign affairs of members States for the payment of their voluntary country contributions to the starting budget estimated at one million seven hundred thousand **(1 700 000) US Dollars, about 830 millions CFA).**

53. Till this day only two (02) member States brought their voluntary contributions:
- Chad, up to eight hundred thousand (800.000) Euros, from which six hundred Euros (600 000) were given out in the course of the month of November 2010,
 - Niger, for twenty millions (20.000.000) CFA francs.

Mali announced a contribution of ten millions (10.000.000) CFA francs.

54. The expenditures incurred refer mostly to investments made under equipment of Headquarters and development of management documents.

The 2010 financial report concluded with the adoption of accounting regulations from the Procedures Manual will be developed in accounting norms with the recruitment of an AFD and be submitted later.



55. The Chairman of the Ministers Council called member States to bring in **their voluntary contributions** to the budget, in order to facilitate the Agency's start-up in good conditions. He thereof went to point 6.2. relative to the States contributions matters.

6.2. States contributions

56. The Chief Executive Officer reminded that, apart from voluntary cash or resources contributions which the amount is left at the discretion of member States, a statutory

contribution are due by each State. Methods of fixing and annual amount of the statutory contribution of each Member State will be determined by the Council.

57. The country statutory contribution is based either proportionally to the member country's Gross Domestic Product (GDP), or by an egalitarian way with the same amount for every Member State. The Chief Executive Officer advises the egalitarian option at a same time for each of the eleven member States. This, he said, in order to comply with foundation principles of solidarity and equal sharing of results underlying the vision of the Great Green Wall.

58. The council unanimously retained the egalitarian principle in the sharing, and fixed the statutory annual contribution to the **amount of fifty millions (50 000 000) CFA Francs** in the place of the ninety three (93) millions initially proposed in the 2011 draft budget document, prepared by the Chief Executive Officer. However, the Council also calls for member States to give their voluntary contributions.

6.3. Agency's Staff salaries and benefits

59. The Chief Executive Officer indicated that this point is fundamental for the Agency's future, mostly for its credibility and performances. That is, in the recruiting of targeted staff, to acquire in a market opened to competition, skilled and motivated experts having proved expertise and experience. Traditionally, salaries and benefits tied to a position are made on a competitive basis for similar positions at the panafrican level.

60. Job classification, travel, determination of the salary scale, salary elements as well as staff benefits, mostly in the case of the Executive Secretary, must lie on existing references such as international institutions that are close by their status and missions to the PAGGW.

61. Therefore, elements of remuneration and benefits of the Panafrican Agency of the Great Green Wall's Staff (appendix B) proposed, are aligned on those of the NEPAD



Planning and Coordination Agency (NPCA) of the African Union. In fact, NPCA by its status of NEPAD technical planning and coordination Agency for the African Union is a right and appropriate reference.

62. The Council after many consultations on jobs, remunerations and benefits done by the Chief Executive Officer, proposed the following :
- (i) The compliance of travel conditions with those of the African Union,
 - (ii) The compliance of remunerations and benefits to the agency's staff, with some organizations in the sub-region and not on the African Union NPCA.
63. While speaking again, the Chief Executive Officer expressed his disagreement in the tendency of granting the staff of the Panafrican agency of the Great Green Wall with salary conditions, benefits and privileges that are below those admitted in such comparable high institutions and missions such as African Union Agencies. On the other hand, he indicated that non competitive working conditions might lead to difficulties in recruiting high level experts with required experiences. He maintains suggestion of compliance with the NPCA.
64. After various consultations with the Executive Secretary the matter of Agency's staff salaries and advantages, the Council retained the following :
- (i) Determine salary, benefits and advantages of the Executive Secretary on the basis of an average taking as reference the following leaders' salary and benefits conditions:
 - the Chairman of the Economic and Development Community Commission for West African States (ECOWAS),
 - the Chief Executive Officer of the NEPAD Planning and Coordination Agency,
 - the Chief Executive Officer of the CILSS.

Hon. Abdou KAZA, Minister in charge of Environment of Niger, the heads of Burkina Faso and Nigeria delegations, respectively received data on the NPCA, CILSS and EDCCOAS main office.

- (ii) Hold an extraordinary session of Ministers Council **on April 28th 2011** in order to examine the following draft agenda :



- **Point 1** : Examination and adoption of the report and draft regulations of the first ordinary session of ministers Council held in N'Djamena (Chad) on the 3rd of March 2011.
- **Point 2** : Fixing salaries and benefits of Agency's Staff, and examination and approval of the 2011 budget.
- **Point 3** : Preparation of tenders for international positions opened at the Agency.
- **Point 4** : Examination and adoption of draft rules of the extraordinary session of the Ministers Council.
- **Point 5** : Other matters.

(iii) The Chief Executive Officer will consult member States to identify the country which will accept to host the extraordinary session on the 28th April 2011.

65. While waiting for the recruitment of technical staff for the Agency postponed after the 28th April 2011, the Chief Executive Officer indicated the necessity of granting temporary its office with the support staff, and a Counselor Expert for operations.

66. The Council authorized the recruitment of one support staff necessary on the basis of local contracts. On the contrary to postpone the recruitment of the Expert to the international tender.

The Minister of Environment and Water Resources of Chad coming back to the Counselor Expert issue, informed the Council that he is putting at the disposal of the Chief Executive Officer for the required period, Mr. **Abakar Mahamat ZOUGOULOU**, former Director of Forest of Chad.

67. The Chairman of the Session, Hon. Mr. Hassan TERAP, Chairman of the Ministers Council while closing the first session of the Ministers Council of the Panafrican Agency of the Great Green Wall, held in N'Djamena on the 3rd of March 2011 ; informed and invited delegations to partake to the protocol ceremony for the signature of framework agreements AIRD and the PAGGW represented respectively by Mr. **Michel Laurent Chairman General Manager** of AIRD, and **Professor Abdoulaye DIA** Chief Executive Officer of the PAGGW. The ceremony will take place in the Toumaï Hall of Kempinski Hotel this 3rd March 2011 (the report is joined in appendix).

68. The Chairman of the Ministers Council asked to States, first to proceed to the ratification of the Convention, and secondly to make greater efforts for the operationalizing of the Great Green Wall.

69. The session closed at 9 PM



70. *The List of Ministers and head of State delegations is given at **appendix C***

Done at N'djamena, 3rd of March 2011

The Chairman of the Ministers Council of the PAGGW
Hon. Hassan TERAP, Minister of Environment
And Water Resources of Chad

The Chief Executive Officer of the PAGGW
Prof. Abdoulaye DIA



ANNEXES A :SPEECHES

- H.E.M EMMANUEL NADINGAR, PRIME MINISTER, HEAD OF THE CHAD REPUBLIC GOVERNMENT
 - MR. HASSAN TERAP , MINISTER OF ENVIRONMENT AND FISHERING OF THE REPUBLIC OF TCHAD
 - PROF ABDOULAYE DIA, CHIEF
-



REPUBLIQUE DU TCHAD

PRESIDENCE DE LA REPUBLIQUE

PRIMATURE



UNITE * TRAVAIL * PROGRES

**PREMIERE SESSION DU CONSEIL DES MINISTRES
DE L'AGENCE PANAFRICAINE
DE LA GRANDE MURAILLE VERTE**

(N'Djaména le 03 MARS 2011)

**DISCOURS D'OUVERTURE DE SON EXCELLENCE,
MONSIEUR EMMANUEL NADINGAR, PREMIER MINISTRE, CHEF DU
GOUVERNEMENT DE LA REPUBLIQUE DU TCHAD**

Excellences, Messieurs les Présidents des Grandes Institutions de la République ;

Mesdames et Messieurs les Membres du Gouvernement ;

Mesdames et Messieurs les Ministres de l'Environnement des pays membres de la Grande Muraille Verte ;

Excellences, Mesdames et Messieurs les Ambassadeurs et Représentants des Organisations Internationales et les Représentants des Organisations Non Gouvernementales ;

Monsieur le Secrétaire Exécutif de l'Agence Panafricaine de la Grande Muraille Verte ;

Distingués invités, Mesdames et Messieurs ;

Au nom de Son Excellence Monsieur **IDRISS DEBY ITNO**, Président de la République, Chef de l'Etat et en mon nom propre, je voudrais souhaiter à tous nos hôtes, la bienvenue et un agréable séjour en terre tchadienne, à l'occasion de la première session du Conseil des Ministres en charge de l'Environnement des pays membres de la Grande Muraille Verte.

Faut-il rappeler que le 17 juin 2010, s'est tenue à N'Djaména, le Sommet des Chefs d'Etats et de Gouvernement des pays membres de la Grande Muraille Verte, Sommet qui a permis la création de l'Agence Panafricaine de la Grande Muraille Verte. La tenue de cette session ordinaire du Conseil des Ministres s'inscrit dans ce processus consigné dans la feuille de route adopté par les Chefs d'Etats et de Gouvernement de nos pays respectifs. C'est une expression qui montre la volonté de leurs Excellences de voir l'édification de la Grande Muraille Verte se réaliser.

Mesdames et Messieurs ;

Selon le rapport 2008 du Programme des Nations Unies pour l'agriculture et l'Alimentation, les efforts de conservation des forêts dans les pays du Sahel sont très faibles par rapport au processus de déforestation. Environ deux millions de hectares de forêts de la bande sahéenne sont détruites chaque année.

En outre, il a été souligné que l'état très dégradé des écosystèmes et des ressources naturelles dans la bande sahéenne fait de cette partie de l'Afrique, une cible prioritaire. Le projet de la Grande Muraille Verte contribuera à ne point douter à la lutte que nous menons tous contre l'avancée du désert et à la mise en valeur intégrée des zones dégradées du sahel en vue d'une gestion durable des ressources naturelles. A cet effet, la réalisation de ce projet majeur Africain trouve toute sa noblesse et témoigne de la ferme volonté de nos Etats à agir promptement par eux-mêmes afin de relever ce défi.

Mesdames et Messieurs ;



Je voudrais exprimer toute notre gratitude pour la confiance placée en nous afin d'abriter le siège de l'Agence Panafricaine de la Grande Muraille Verte durant cette première étape cruciale. Dans cette perspective et sur instruction de Son Excellence, Monsieur le Président de République Chef de l'Etat, Président en exercice de notre institution, un siège a été octroyé à l'Agence Panafricaine. De plus, des moyens conséquents sous la forme d'une donation volontaire ont été mis à la disposition du Secrétariat Exécutif pour la réalisation des actions prioritaires. Nous tenons à solliciter à chaque pays membre de contribuer de manière volontaire afin de montrer que nous comptons d'abord sur nous mêmes avant de compter sur les autres.

La réalisation des grands ouvrages pour la mise en %uvre de ce projet nécessite des investissements importants. Il s'agira de réfléchir ensemble sur les mécanismes de financement par la communauté internationale.

Messieurs les Ministres en charge de la Grande Muraille Verte ;

Les objectifs assignés pour cette première session ordinaire du Conseil des Ministres consistent en la validation et adoption des instruments devant rendre opérationnelle l'Agence Panafricaine de la Grande Muraille Verte notamment, entre autres, le manuel de procédure, le règlement intérieur et le statut du personnel en charge de la conduite des actions à mener.

Deux jours durant, les experts des différents pays membres se sont focalisés sur les documents stratégiques afin d'apporter un plus qualitatif aux différents projets de documents présentés par le Secrétariat exécutif. Ceci témoigne de la solidarité régionale souhaitée par nos Chefs d'Etats et de Gouvernement et le signe d'une synergie dans les actions à mener. Je ne doute pas un seul instant que de vos discussions sortiront des outils nécessaires à la mise en %uvre effective de l'Agence Panafricaine de la Grande Muraille Verte.

Monsieur le Secrétaire Exécutif

Vous avez la lourde responsabilité de mener à bien cette initiative commune. Votre expérience personnelle et votre abnégation nous rassurent quant à la conduite des opérations pour l'atteinte de nos objectifs communs.

Mesdames et Messieurs

Tout en souhaitant plein succès à vos travaux, je déclare ouverte, la première session ordinaire du Conseil des Ministres de la Grande Muraille Verte.

Je vous remercie.



REPUBLIQUE DU TCHAD

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PRIMATURE

MINISTERE DE L'ENVIRONNEMENT
ET DES RESSOURCES HALIEUTIQUES

**PREMIERE SESSION ORDINAIRE DU CONSEIL DES MINISTRES
DE L'AGENCE PANAFRICAINNE DE LA GRANDE MURAILLE VERTE**
N'Djaména, le 03 Mars 2011

DISCOURS DE BIENVENUE

**De Monsieur HASSAN TERAP, Ministre de l'Environnement
et des Ressources Halieutiques, Président du Conseil ordinaire des Ministres**

Excellence, Monsieur le Premier Ministre Chef du Gouvernement ;

Excellence, Monsieur le Président de l'Assemblée Nationale ;

Excellences, Messieurs les Présidents des Grandes Institutions de la République ;

Mesdames et Messieurs les Membres du Gouvernement ;

Mesdames et Messieurs les Ministres de l'Environnement des pays membres de la Grande Muraille Verte ;

Excellences, Mesdames et Messieurs les Ambassadeurs et Représentants des Organisations Internationales et les Représentants des Organisations Non Gouvernementales ;

Monsieur le Secrétaire Exécutif de l'Agence Panafricaine de la Grande Muraille Verte ;

Mesdames et Messieurs les Secrétaire généraux des Ministères

Mesdames et Messieurs les Directeurs Généraux et Directeurs des Institutions publiques parapubliques et privées ;

Mesdames et Messieurs les Experts ;

Distingués invités, Mesdames et Messieurs ;

Permettez-moi tout d'abord de souhaiter la fraternelle bienvenue aux éminentes personnalités et aux experts des institutions des pays concernés par l'initiative de la Grande Muraille Verte qui ont accepté de faire le déplacement de N'Djamena. Votre présence est l'expression témoin indubitable de tout l'intérêt que vous accordez à ce programme commun.

En octobre 2009, vous avez participé activement à la rencontre de N'Djamena sur l'environnement dont un des points d'importance a été le toilettage des textes de base de la Grande Muraille Verte. En juin 2010, les résultats de vos efforts ont permis de consacrer, par la signature de la Convention, la naissance effective de l'Agence Panafricaine de la Grande Muraille Verte. Il est plus qu'opportuniste de se retrouver huit (8) mois après pour faire le point sur l'état d'avancement de la feuille de route adoptée à cette session.

En effet, le Sommet des Chefs d'Etat et de Gouvernement du 17 juin 2010 a marqué le point d'élan concret de la mise en œuvre de notre initiative face aux multiples défis environnementaux dont l'un des plus critiques est l'avancée du désert.

La désertification constitue une des contraintes majeures qui freinent tous nos efforts de développement socio économique. Allié de nos jours à la dégradation des terres, à la perte de la biodiversité et aux perturbations climatiques, ce phénomène naturel qui prend de l'ampleur dans nos pays nous impose une lutte sans répit. Cette lutte nécessite un dispositif bien déterminé pour une synergie d'actions afin que la Grande



Muraille Verte soit l'expression d'un flexible bouclier devant les grands pas du désert et celle du développement intégré.

La marche vers le bien être social et économique de nos populations passe par de telles initiatives, porteuses d'espoir pour l'amélioration des conditions d'activités agricoles et pastorales.

Les différents défis et enjeux liés à la Grande Muraille Verte sont des préoccupations permanentes de Son Excellence, Monsieur **IDRISS DEBY ITNO**, Président de la République du Tchad, Président en exercice de l'Agence Panafricaine de la Grande Muraille Verte et de l'ensemble de ses pairs, Chefs d'Etats des pays concernés par cette initiative Et notre responsabilité est évidente dans cet important maillon du dispositif statutaire que représente le Conseil des Ministres, étape intermédiaire entre la réunion des Experts et le Sommet des Chefs d'Etat et de Gouvernement.

Au nom des Ministres des pays concernés par la Grande Muraille Verte je voudrais exprimer nos sincères remerciements et notre profonde gratitude à la Commission de l'Union africaine, à l'Organisation des Nations Unies pour l'Alimentation et l'Agriculture et à tous nos partenaires de développement pour les efforts consentis et leur disponibilité à nous accompagner dans la mise en œuvre de cette initiative.

Sur ces propos je réitère mes souhaits de bienvenue et de bon séjour au Tchad et je formule tous mes vœux de succès aux travaux de la Première Session du Conseil des Ministres sur la Grande Muraille Verte.

Je vous remercie pour votre attention



**Allocution du Prof. Abdoulaye DIA,
Secrétaire Exécutif de l'Agence Panafricaine de
la Grande Muraille Verte (APGMV)**



Rapport de la 1^{ère} session ordinaire du Conseil des Ministres, N'Djamena 3 mars 2011

- Messieurs Les Présidents des Grandes institutions de la République du Tchad,
- Monsieur le Premier Ministre, Chef du Gouvernement de la République du Tchad,
- Monsieur le Représentant de la Commission de l'Union Africaine,
- Monsieur le Président du Conseil des Ministres de l'APGMV,
- Messieurs les membres du Conseil des ministres de l'APGMV,
- Mesdames, Messieurs les Ministres de la République du Tchad,
- Mesdames, Messieurs les représentants du Corps diplomatique et Partenaires techniques et financiers,
- Mesdames, Messieurs les Conseillers de Mr. Le Président de la République et de Mr. Le Premier Ministre du Tchad,
- Mesdames, Messieurs les Représentants des institutions internationales et nationales,
- Mesdames, Messieurs les Experts du Comité Technique de l'APGMV,
- Honorables Invités,
- Mesdames et Messieurs

Faut-il- encore le rappeler, les changements climatiques et la désertification, phénomènes certes quasi planétaires, revêtent en Afrique et en particulier dans la partie Sud du Sahara, un visage spécifique de calamité et de pauvreté qui installe progressivement un sentiment de désolation et de fatalité.

Je n'insisterai pas outre mesure sur le lourd tribut que nos pays continuent de payer depuis plusieurs décennies.

Notre rencontre d'aujourd'hui, qui consacre la tenue de la première session du conseil des Ministres de l'Agence Panafricaine de la Grande Muraille Verte, créée, il y a juste Huit (08) mois, montre que l'initiative «Grande Muraille Verte (GMV)» de Dakar à Djibouti, à l'interface du Sahara et du Sahel devient une réalité.

Vous conviendrez avec moi que le 17 juin 2010, date de création de l'Agence Panafricaine de la Grande Muraille Verte par la Conférence des Chefs d'Etat et de Gouvernement sera un repère historique dans le processus.

Cette date et le lieu le Tchad, pays de Toumaï, berceau de l'humanité, symbole de la Vie et de l'Espoir sont symboliques à plus d'un titre et promontoires de l'espoir pour les africains que dis-je pour toute l'humanité.



Mesdames et Messieurs,

La Grande Muraille Verte est une Chance, mais également un Défi.

Ce projet transcontinental, initié par la CEN-SAD et endossé par l'Union Africaine pourrait en définitive concerner toutes les zones dégradées d'Afrique qui constituent plus des deux tiers (2/3) de notre Continent. Toutefois, il me semble utile dans notre Plan d'Actions d'adopter une approche graduelle par « fronts névralgiques ». Aussi, l'état fortement dégradé des écosystèmes et des ressources naturelles dans la bande Sahélienne justifie le caractère prioritaire et l'urgence de la mise en œuvre du projet majeur GMV dans cette partie allant de Dakar à Djibouti (Sénégal, Mauritanie, Mali, Burkina Faso, Niger, Nigeria, Tchad, Soudan, Ethiopie, Erythrée, Djibouti).

Cette approche innovante du développement dont la particularité est d'unir plusieurs pays dans un même combat de restauration et de valorisation des zones traversées se concrétise jour après jour.

Beaucoup de concertations ont été tenues, des hypothèses bâties pour donner corps à ce programme Africain qui au delà de toute considération technique, reste et demeurera intégrateur pour nos peuples. **En cela,**

Mesdames et Messieurs et Chers experts,

la Grande Muraille est pour les populations et se fera avec les populations.

L'organisation de cette première session ordinaire du Conseil des Ministres à N'djamena (Tchad), doit nous permettre de parachever la mise en place du Secrétariat exécutif et ainsi rendre l'Agence opérationnelle. En effet, conformément aux dispositions de l'article 6 (point 6.1) de la Convention, portant création de l'Agence Panafricaine de la Grande Muraille Verte, le Conseil des Ministres est l'Organe chargé notamment :

- de veiller à la mise en œuvre des orientations définies par les Chefs d'Etat et de Gouvernement;
- d'adopter le cadre stratégique et le plan d'action global de l'Agence;

La réunion des experts a permis l'analyse des documents de gestion, notamment du projet de manuel de procédures, du projet de statut du personnel de l'Agence et du projet de règlement intérieur. L'étude de ces documents a été complétée par l'analyse de projets d'accord de coopération scientifique et technique entre l'APGMV et l'Agence inter-établissements de Recherche pour le Développement (AIRD) et le NEPAD.



Mesdames, Messieurs,

L'atteinte de ces résultats est autorisée par l'engagement de nos dirigeants qui ont très tôt donné la caution politique nécessaire. Elle appelle de ma part, la manifestation d'un sentiment de sincère reconnaissance aux Hautes Autorités de nos pays membres qui m'ont fait confiance, en me mettant à la tête de cette initiative majeure pour l'Afrique.

Je réitère mon engagement ferme à servir avec loyauté et abnégation.

Ceci est fortement justifié par le soutien sans faille de leurs Excellences les Chefs d'Etat et de Gouvernement des Etats membres et en particulier du Président de la Conférence des Chefs d'Etat, Son **Excellence Monsieur Idriss DEBY ITNO**, Président de la République et Chef de l'Etat du Tchad et **Maitre Abdoulaye WADE**, Président de la République du Sénégal qui ont fortement contribué à l'avènement de l'Agence. Son Excellence Monsieur Idriss DEBY ITNO, à travers une contribution volontaire du Tchad de 800 milles euros et la mise à disposition d'un siège provisoire, a apporté à l'Agence Panafricaine naissante toute l'assistance nécessaire au démarrage de ses activités. Qu'il trouve ici l'expression de ma haute gratitude et de mon entier dévouement.

Je voudrais également confondre dans l'expression de ma gratitude, Monsieur le **Ministre Hassan TERAP**, Ministre de l'Environnement et des Ressources Halieutiques du Tchad, Président du Conseil des Ministres pour la bienveillante attention pour parachever la mise en place de l'Agence.

Les projets d'accord-cadre de coopération scientifique et technique entre l'APGMV et l'IRD et le NEPAD, que nous allons soumettre à l'appréciation du Conseil des Ministre ouvrent l'ère d'un cadre fécond de partenariat large et varié, que la Grande Muraille Verte va entreprendre avec l'ensemble des partenaires stratégiques identifiés à travers la mise en place d'une Plateforme de Partenariat et de Coopération scientifique, technique et financière (PPCSTF).

Je voudrais féliciter, les experts qui se sont fortement investis dans l'examen minutieux des documents qui vous seront soumis.

Permettez-moi enfin de remercier également les membres du comité d'organisation et l'ensemble du Gouvernement Tchadien, qui n'ont ménagé aucun effort pour la bonne préparation de cette première session ministérielle.

Je vous remercie de votre bienveillante attention.



ANNEXES B : WORKING DOCUMENTS



Annexe B1 : Synthèse du rapport du Comité Technique des experts

Les 1^{er} et 2 Mars 2011, s'est tenue à l'hôtel Kempinski de N'djamena (Tchad), la réunion des Experts préparatoire à la première session ordinaire du Conseil des Ministres de l'Agence Panafricaine de la Grande Muraille Verte. Huit pays membres sur les onze étaient représentés, l'Éthiopie, Djibouti et l'Érythrée n'ayant pu participer à la réunion.

Étaient également présents des délégués d'organisations, notamment, l'Union Africaine, La COMIFAC, l'OSS et l'IGAD.

La cérémonie d'ouverture a été présidée par Mr. Hassan TERAP, Ministre de l'Environnement et des Ressources Halieutiques du Tchad, Président du Conseil des Ministres, en présence de son Collègue, Mr. Ahmed Rakhis Mannany, Ministre de l'Élevage et des Ressources Animales du Tchad et du Secrétaire Exécutif de l'Agence Panafricaine de la Grande Muraille Verte, Prof Abdoulaye DIA.

Le Ministre de l'Environnement et des Ressources Halieutiques a dans son allocution souhaité la bienvenue aux différentes délégations et a rappelé les multiples défis qui attendent l'AGMV. Il a ensuite rappelé les objectifs de la réunion des Experts et remercié très chaleureusement S.E.M. IDRIS DEBY ITNO, Président de la République du Tchad pour l'appui conséquent apporté à l'AGMV en général et particulièrement pour les facilités offertes pour la tenue de la première session ordinaire du Conseil des Ministres.

Auparavant, le Prof Abdoulaye DIA, Secrétaire Exécutif de l'Agence Panafricaine de la Grande Muraille Verte a rappelé les enjeux majeurs de la GMV et les défis qui attendent l'Agence pour la coordination de la mise en œuvre des activités. Il a d'abord exprimé toute sa reconnaissance aux Chefs d'États et de Gouvernements pour le choix porté en lui pour diriger cette Agence. Il a ensuite réaffirmé pleinement son engagement pour servir avec loyauté et abnégation. Il a enfin remercié le Président du Tchad, S.E.M. IDRIS DEBY ITNO pour ses appuis inestimables dans le fonctionnement de l'Agence. Les travaux se sont déroulés sous la présidence de Mr. Mouhyddine Mahamat SALEH du Tchad secondé par Mr. Souleymane CISSE du Mali, les rapporteurs étant MAISHAROU Abdou du Niger et Mr. Emanuel. C. Emecheta du Nigeria.

Tous les points inscrits à l'ordre du jour ont été examinés et les principales conclusions formulées à l'issue des débats:

1. En ce qui concerne le rapport 2010 du Secrétariat Exécutif de l'Agence :

- La nécessité de finaliser le dispositif institutionnel et juridique de l'Agence en diligentant la signature de la Convention par l'Éthiopie et la ratification par les pays. De même, il a été suggéré l'intégration juridique de l'Agence dans



l'organigramme de l'Union Africaine comme Agence de coordination et de planification de la GMV ;

- la nécessité de donner des clarifications en ce qui concerne la signature prochaine de l'Accord de Siège provisoire entre l'Etat du Tchad et l'Agence ;
- la nécessité de mieux détaillé le rapport 2010 du Secrétaires Exécutif ;
- suite aux contributions financières volontaires apportées par le Tchad et le Niger et l'annonce faite par le Mali, les autres pays ont été invités à souscrire volontairement dans les meilleurs délais.

2. En ce qui concerne l'organigramme de l'Agence,

- la nécessité de mettre en place une structure légère pendant la période de démarrage ;
- La nécessité de revoir la structuration des services par souci d'optimisation et d'efficacité ;
- la nécessité de clarifier le mode de recrutement du personnel car, certain pays ont exprimé le souhait que chaque Etat puisse disposer d'un quota et que la sélection se fasse au niveau national et pour d'autres pays, le recrutement doit être fait sur une base compétitive, ouvert à tous les pays pour disposer de meilleures compétences tout en respectant les critères d'équilibre géographique, linguistique et de genre.

3. En ce qui concerne les documents de gestion (Règlement Intérieur, du Statut du Personnel et le Manuel de procédure) de l'Agence,

- les dispositions principales retenues en matière de passation de marché devraient s'inspirer des standards internationaux ;
- les droits prévus dans le cas de cessation définitive de fonction doivent être précisés,
- les traitements du personnel mis à dispositions par les pays en guise de contributions volontaires, en particulier en matière de paiement d'indemnités complémentaires devraient être précisés ;
- le renforcement de la mission du DAF concernant la gestion des ressources humaines, des approvisionnements et des achats, ainsi que les aspects relatifs à la passation de marchés.

4. En ce qui concerne les Accords Cadres de Coopération entre l'AAGMV et l'Agence Inter établissements de Recherche pour le Développement (AIRD), d'une part, et l'Agence de Planification et de Coordination du NEPAD (APC), d'autre part, pour la création d'une plate forme de partenariat et de coopérations scientifiques, techniques et financières (PCSTF) ; la réunion a salué cette initiative



et a recommandé de ouvrir le plus largement possible la collaboration scientifique avec d'autres institutions de la sous-région et de renforcer le potentiel de recherche de financements associés.

5. En ce qui concerne le cadre stratégique et le plan d'action consolidé : il a été rappelé l'approche stratégique, les objectifs, les résultats et les impacts attendus, les discussions ont permis d'apporter les éclaircissements nécessaires sur la nature du document qui concerne plutôt les axes majeurs du Plan d'Action Quinquennal Consolidé, prenant en comprenant les observations faites lors de l'atelier de Nouakchott (Décembre 2010). Il a recommandé que l'exercice soit poursuivi pour l'élaboration d'un plan d'action proprement dit, tenant compte des inputs des pays.

6. En ce qui concerne les questions financières,

- La nécessité d'améliorer la forme de présentation pour se conformer à des standards en la matière;
- les inquiétudes liées aux montants relativement élevés du budget par rapport à la capacité de prise en charge des Etats dont la contribution statutaire attendue serait de 95 882 440 FCFA ;
- Le déséquilibre constaté entre le budget de fonctionnement (66%) et le budget de l'investissement (34%) ;
- L'appui institutionnel prévu pour les structures nationales relativement faible ;
- La prise en compte de la contribution du Niger qui viendrait en recettes complémentaires.

Face au montant élevé du budget de fonctionnement pour cette année 2011, il a été demandé de procéder à des recrutements progressifs en fonction du niveau d'activités et au fur et à mesure de la disponibilité des ressources financières.

En ce qui concerne le niveau des salaires et d'autres charges comme les frais de missions, il a été retenu de s'aligner sur les pratiques de l'Union Africaine ou de ses institutions spécialisées, en particulier l'Agence du NEPAD.

L'ordre du jour étant épuisé, la séance a été levée à 23 heures

Fait à N'Djamena, le 2 Mars 2011
La Réunion



Annexe B2 : Organigramme proposé par le Secrétariat exécutif

Organigramme	Personnel	Nombre	Taches principales	Echéance recrutement
Cabinet du Secrétaire exécutif (Chief Executive Officer CEO)	Secrétaire Exécutif	01		17 juin 2010
	Conseiller Spécial du Secrétaire Exécutif	01	Il assiste le Secrétaire exécutif et effectue des missions techniques spécifiques qu'il lui confie, notamment la coordination des activités du cabinet du SE, la planification stratégique, les actions de coopérations et les sources et modalités de mobilisation des ressources. Echanges, suivi et coordination des programmes et projets de partenariat scientifique, technique et financier Il est un Expert de haut niveau, d'une grande expérience dans les négociations avec partenaires techniques et financiers et les institutions régionales et sous-régionales intervenant dans le secteur.	Contrat Expert Nov. 2010 Au 31 janvier 2011 Recrutement à partir du 1 ^{er} Mars 2011
	Cellule de Communication, marketing et Plaidoyer	02	Conseiller en Communication et marketing et Plaidoyer	1 ^{er} Avril 2011
			Chargé de la communication, du Plaidoyer et de la mobilisation	
	Cellule des Affaires juridiques et de passation de marchés	02	Examen de la conformité juridique des textes, contrats et conventions l'élaboration et la publication, la diffusion des opportunités de marchés par appels d'offres ou manifestation d'intérêt, la coordination de la réception, l'ouverture des dossiers, l'évaluation des offres, devis et propositions, l'élaboration et a publication des avis d'adjudication des appels d'offres	1 juin 2011
	Cellule d'Audit interne et de Contrôle de gestion	01	Veille à la régularité et à l'orthodoxie des procédures et de la gestion financière et administrative	1 juin 2011
	Système d'Information et site Web	01	Ingénieur informaticien	
	Assistant(e) du Secrétaire Exécutif	01	Le rôle traditionnel de l'assistante de Direction de haut niveau bilingue : traitement du courrier, planning d'audience, organisation et gestion de l'emploi du temps et des déplacements du SE	1 ^{er} Mars 2011
	chargé de mission	01	Taches et courses quotidiennes du Secrétariat	1 ^{er} Mars 2011
	Secrétaire	01	Traitement de texte, saisie du courrier et autres documents	1 juin 2011
	Réceptionniste	01	Réception et transfert des appels entrants et sortants/ taches de secrétaire	1 juin 2011
	Agent administratif	01	Photocopie, sauvegarde des documents, matériel de conférence	1 ^{er} Mars 2011
	Chauffeurs	02	Chauffeur du SE et 01 Chauffeur de liaison	1 ^{er} Mars 2011
vaguemestre	01	Collecte, Distribution, classement des courriers Arrivée et Départ	1 ^{er} Mars 2011	
Gardien	01	Assure la sécurité des locaux et veille aux entrées et sorties des personnes et des biens	1 ^{er} Mars 2011	
Direction scientifique	La DST est chargée en relation avec les structures nationales globalement des activités opérationnelles, des questions scientifiques et techniques et de la gestion des Savoirs.			
	Directeur	01	Coordonne, assure la gestion correcte des activités et l'animation du département, supervise les études et requêtes, identifie les partenaires et les sources de financement, veille à l'exécution correcte et à date échuée des activités d'étude, de programmation, de suivi et d'évaluation en relation avec les structures nationales	
	Programme RGS : Recherche et Gestion des Savoirs		- l'identification et la coordination des axes thématiques de recherche d'intérêt et les réseaux scientifiques - la collecte et la diffusion des données de recherche scientifique et technique, des savoirs	

et Technique	<u>Responsable</u> : CPP/ RGS	01	traditionnels sur les différents systèmes de la Grande Muraille Verte en vue d'assurer la capitalisation, la gestion et le partage des savoirs, techniques et pratiques. - l'édition et la diffusion de la revue scientifique on line et du bulletin trimestriel d'information « Echos de la Grande Muraille verte - l'organisation scientifique des conférences, séminaires et ateliers	1 juin 2011
	Programme EPP : Etude- Planification et Programmation <u>Responsable</u> : CCP/ EPP).	01	l'élaboration des documents cadres et requêtes de financement, la planification et la programmation des activités opérationnelles	
	Programme SEO : Suivi & Evaluation des Opérations <u>Responsable</u> : CPP/SEO	01	le Suivi et l'évaluation de la mise en œuvre des programmes et projets opérationnels ; l'identification d'axes de coopération et de partenariat avec les institutions partenaires de recherche et de formation, évaluation des besoins en terme d'appui aux structures et l'initiation le document de cadrage stratégique et le plan d'action quinquennal	

Direction de l'Administration et des Finances DAF	Cette direction est chargée de la gestion et de l'administration des ressources humaines, financières, matérielles et logistiques de l'Agence. A ce titre, elle coordonne les missions des services placés sous son contrôle.			
	Directeur	01		1 juin 2011
	Service des Ressources Humaines et Administration Responsable : Chef de Service des ressources Humaines et de l'Administration	01	- la politique en matière de ressources humaines ; - la définition des besoins en matière de personnel en coordination avec les autres directions au moyen des fiches de poste ; - la gestion des dossiers du personnel et du suivi de la formation ; - la mise en place et la gestion des moyens généraux nécessaires au bon fonctionnement de l'Agence - la coordination du recrutement, de la formation, du perfectionnement et la gestion du système d'évaluation des performances	
	Service Finances et Partenariat Responsable : Chef de Service des Finances et du Partenariat	01	- la gestion et du suivi des affaires financières, notamment la mobilisation des contributions des Etats et des subventions des programmes en conformité avec les accords de subvention et de partenariat - le suivi de l'exécution des politiques et procédures de gestion financières - la préparation du budget de l'Agence et du suivi de son exécution, - la préparation des comptes annuels et le suivi des rapports d'audits. - préparation des rapports de gestion financière des fonds de l'Agence et des projets en conformité avec es exigences de financement	1 juin 2011

			- mise en place et de la gestion d'un Système de Gestion d'Informations financières et administratives pour la prise de décisions	
	Service des Comptabilités Responsable : Chef de Service comptabilité	01	- la préparation des commandes, l'achat et la gestion du matériel et de la tenue à jour des livres comptables. - l'élaboration des plans d'achats, de la cellule de passation des marchés et du suivi des contrats. - le décaissement de fonds aux bénéficiaires autorisés	1 ^{er} Avril 2011
Direction Développement et des Ouvrages DDO	La DDO est chargée principalement de l'identification et de l'évaluation des actions et activités prioritaires de développement local et de l'appui technique et logistique nécessaires à leur réalisation. A ce titre elle assure :			
	Directeur	01		1 ^{er} Juin 2011
	Programme OL : Ouvrages et Logistique : Responsable CPP/OL:	01	- Coordination des programmes de développement local et de la réalisation d'ouvrages structurants et d'infrastructures communautaires de base notamment dans les domaines de l'hydraulique, de l'énergie, de la santé et de l'éducation, - l'identification, la spécification de la logistique et du matériel lourd indispensable à la mise en œuvre de la Grande Muraille Verte.	
	Programme DL : Développement Local <u>Responsable</u> : CPP/DL	02	- Appui aux programmes et projets nationaux de génération de richesse : Microréalisations, Microfinance, micro entrepreneuriat, actions sociales communautaires etc... - Appui technique des programmes nationaux - Identification et la mise en œuvre de Programmes et de projets d'incitation à l'arrêt de l'exode rural	
Programme EI : Evaluation d'impacts <u>Responsable</u> : (CCP/ EI).	01	- Evaluation de l'état de la réalisation et des impacts des actions de développement communautaire et de l'évaluation des réalisations et leurs impacts et de façon générale la réalisation de la Grande Muraille Verte dans le cadre du développement local et l'intégration régionale. - proposition d'améliorations nécessaires aux actions d'accompagnement de la GMV		

Activités	Secrétaire Exécutif	Directeur/ Conseiller Spécial	Chef de service / Chargé de programme Principal (CPP)	Chargé de programme CP	Agent d'appui
Cabinet du Secrétariat exécutif	Secrétaire Exécutif	Conseiller Spécial			
			Communication, marketing et Plaidoyer	Communication et marketing Système d'Informations Scientifique et Technique Plaidoyer et mobilisation	
			Affaires juridiques et passation de marchés		Assistante Bilingue du SE
			Audit interne et de contrôle de gestion		Chargé de Mission
					Secrétaire, Réceptionniste
					Agent administratif.
					Chauffeur Gardien Vaguemestre
Direction scientifique et Technique		Directeur scientifique et Technique	Etude- Planification et Programmation	Agroforesterie/ Hydraulique Pastoralisme	
			Recherche et Gestion des Savoirs	Recherche scientifique et Technologique Gestion des savoirs et de l'information scientifique	
			Suivi & Evaluation des Opérations	Suivi-évaluation Système d'Info Scient et Technique (SITS)	
Direction de l'Administration et des Finances		Directeur de l'Administration Et des Finances	Ressources Humaines et Administration		
			Finances et Partenariat		
			Comptabilités		
Direction des Développement et des Ouvrages DDO		Directeur Du Développement et des Ouvrages	Ouvrages et Logistique	Ouvrages techniques et infrastructures communautaires de base	
			Développement Local	Développement Communautaire et Gouvernance Locale Micro-finance et Micro-entreprenariat	
			Evaluation d'impacts	Evaluation environnementale et socio- économique,	

Tableau Structure et relations hiérarchiques des postes du Secrétariat Exécutif

Tableau : Postes, Emplois, Groupe et Grades recommandés pour l'Agence Panafricaine de la Grande Muraille Verte

Classification des Postes	Dénomination	Sous l'Autorité	Groupe & grade
Groupe I : Fonctionnaires élus	Secrétaire Exécutif (Chief Executive Office)	Conseil des ministres	Spécial 3
Groupe II : Fonctionnaires professionnels et techniques	Directeur Scientifique et Technique (DST)	Secrétaire Exécutif	D1
	Directeur du Développement et des Ouvrages (DDO)		D1
	Directeur de l'Administration et des Finances (DAF)		D1
	CPP1 : Agroforesterie/Hydraulique rurale/pastoralisme	(DST)	P4
	CPP 2: Etudes/ Planification et Programmation	(DST)	P4
	CPP 3: Recherche scientifique et Gestion des savoirs	(DST)	P4
	Chef de service: Ressources Humaines et Administration (RH&A)	(DAF)	P4
	Chef de Service : Finances & partenariat	(DAF)	P4
	Chef de Service: Comptabilités	(DAF)	P4
	CPP8 : Ouvrages techniques et infrastructures communautaires	(DDO)	P4
	CPP9 : Développement communautaire	(DDO)	P4
	CPP9 : Evaluations des impacts des réalisations	(DDO)	P4
Groupe III : Fonctionnaires spéciaux	Conseiller Spécial	Secrétaire Exécutif	P5
	Chef Cellule Communication, Marketing et Plaidoyer		P3
	Chef Cellule Affaires juridiques et passation des marchés		P3
	Système d'Information et site Web		P4
	CP : Communication et Marketing		P2
	CP : Plaidoyer et Mobilisation		P2
	Auditeur interne et contrôleur de gestion		P3
	Assistant(e) du Secrétaire Exécutif		GSA4
Chargé de Mission	GSA2		
Groupe IV: Agents des services généraux	Secrétaire		GSA2
	Réceptionniste		GSA2
	Agent administratif		GSA1
	Chauffeur		GSB7
	vaguemestre		GSB5
	Gardien		GSB4



ORGANIGRAMME DE L'AAGMV

Secrétariat Exécutif

Comité Technique des Experts

Cabinet du Secrétariat Exécutif

Conseiller en Planification stratégique, coopération technique et financière

Assistante du CEO

Cellule de communication, du Marketing et du Plaidoyer

Cellule des Affaires Juridiques

Cellule chargé du Système d'Informations Scientifiques et Techniques

Cellule d'Audit Interne et de Contrôle de gestion

Cellule de passation des marchés

Direction Administrative et Financière

Direction du Développement et des Ouvrages

Direction Scientifique et Technique

Service des Ressources Humaines et Administration

Service des Finances et du Partenariat

Service Comptable

Service des Ouvrages et de la Logistique

Service du Développement Local

Cellule d'Evaluation d'impacts

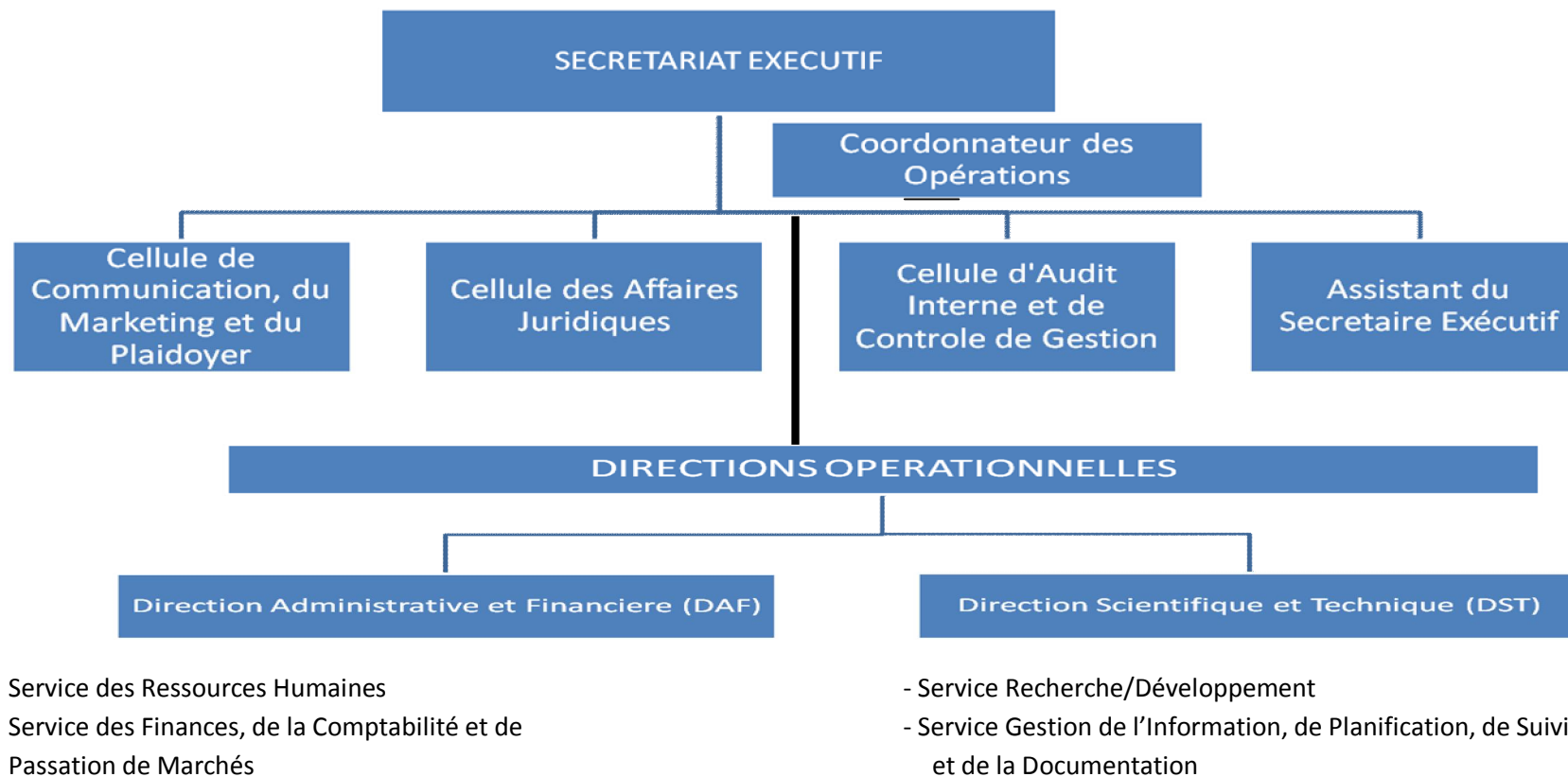
Service Recherche et Gestion des savoirs

Service Etudes Planification et Programmation

Service du Suivi/Evaluation des opérations

Structures nationales de la GMV des onze (11) Etats membres

Annexe B3 : Organigramme adopté par le Conseil des ministres



STRUCTURES NATIONALES DE LA GRANDE MURAILLE VERTE

FIVE YEARS ACTION PLAN 2011-2015: MAJOR STRATEGIC AXIS

(Document adopted by the first ordinary session of ministers council, N'Djamena 3 March, 2011)

CONTENT:

CONCEPT NOTE

EXECUTIVE SUMMARY

INTRODUCTION

CHAPTER ONE : CONTEXT AND HISTORY

1.1. CONTEXT, ENVIRONMENTAL CHALLENGES AND LOCAL DEVELOPMENT

1.2. HISTORY

CHAPTER 2 : APPROACHE AND MAJOR AXES OF THE STRATEGIC FRAMEWORK

2.1. VISION AND OBJECTIVES

2.2. FONDAMENTAL PRINCIPLES, METHODOLOGICAL APPROACH AND GLOBAL INDICATIVE LINE (GIL)

2.3. CRITERIAS AND RECOMMANDATIONS IN THE CHOICE OF SPÈCIES AND DEVELOPMENT SYSTEMS

2.4. EFFECTS AND IMPACTS EXPECTED, AND BÉNÉFICIARIES

CHAPTER 3 : INSTITUTIONAL AND GOVERNANCE DEVICE

3.1. POLITICAL COORDINATION

3.2. COORDINATION AND MONITORING AT THE REGIONAL LEVEL : PANAFRICAN AGENCY OF THE GREAT GREEN WALL

3.3. ACHIEVEMENT, COORDINATION AND MONOTORING AT THE NATIONAL LEVEL

3.4. PARTNERSHIP AND SCIENTIFIC, TECHNICAL COOPERATION PLATFORM

CHAPTER 4 : STRATEGY OPERATIONALIZATION

4.1. METHODOLOGY OF THE INIMPLEMENTATION AND PLANIFICATION

4.1. 1. Implementation framework

4.1. 2. Principles and planning of the participatory and governance approach

a) Identification of studies and knowledge of the environment

b) Identification and organization of the Basic Unit

c) Participatory programming and governance

d) Implementation

4.2. MONITORING & EVALUATION

CHAPTER 5 : ACHIEVEMENT AND RECOVERY PROGRAMS

5.1. OPERATIONAL PROGRAMS

5.1.1. Program 1 : Agriculture, Forets and Pastoralism

5.1.2. Program 2 : Restoration, Soil, Waters and Biodiversity Conservation.

5.1.3. Program 3 : Resources' monitoring and management systems

5.2. COMMUNICATION AND INFORMATION

5.2.1 : Communication and Advocacy

5.2.2 : Scientific and Technical Information System

5.3. SUPPORTING RESEARCH AND KNOWLEDGE MANAGEMENT

5.3.1 : Thematic scientific research and monitoring

5.3.2 : Operational and recovery research

5.4 : OPERATIONAL AND MANAGERIAL CAPACITY BUILDING

5.4.1 : Recovery and capitalization of traditional knowledge

5.4.2 : Training and improvement

5.5. STUDIES, PLANNING, MONITORING AND EVALUATION

5.5.1. Reference situation: biophysical, ecological, social and economical frameworks.

component 01 : Biophysical framework, ecology, soil occupancy and land estate,

component 02 : Cultural, social, economical contexts, and impacts;

component 03 : Efficient techniques and experiences, and introduction Tests for new agro-forestry-pastoral and catering techniques.

5.5.2. Soil conservation, pedologic and environmental monitoring

5.5.3. Planning, Monitoring & Evaluation of operational programs

CHAPTER 6 : COMMUNITY DEVELOPMENT AND LOCAL GOVERNANCE

6.1. INTEGRATED DEVELOPMENT APPROACH

6.2. WELTH GENERATION AND LOCAL DEVELOPMENT

6.2.1. Component 01 : Access to water, and water resources management

6.2.2. Component 02 : renewable energy

6.2.3. Component 03 : Agriculture/pastoralism

6.2.4. Component 04 : Education /Basic health

6.2.5. Component 05 : Economics / Basic services

6.2.6. Component 06 : Capacity building and local governance

6.2.7. Component 07 : Back to land and migrations

6.2.8. Component 08 : Integration and Peace

6.2.9. Component 09 : Home Energy

6.3. IMPACTS MONITORING AND EVALUATION

CHAPTER 7 : ROADMAP AND IMPLEMENTATION MATRIX

CHAPTER 8 : BUDGETARY ASSESSMENT AND RESOURCES MOBILIZATION

8.1. BUDGET ESTIMATE

8.2. FINANCIAL RESOURCES MOBILISATION

8.2.1. States and Regional Institutions voluntary and statutory contributions

8.2.2. Projects budget (NPCA, AIRD etc...)

8.2.4. Carbone Finance, ClimDev, Green Fund AfDB,

8.2.5. Technical and Financial Partners' contributions

INTRODUCTION

1. The achievement of the Great Green Wall will be the fulfillment of a vision, an initiative and a commitment of High African Authorities. It demonstrates the conviction and the political commitment of Heads of States and Governments, to implement a new approach as a result of the balance of many decades of elaboration and achievement of National and Sub-regional Plans of fighting against desertification, environmental and natural resources management. The “Great Green Wall” new approach is also a strategy including UN Conventions on climate changes and biodiversity, and it takes into account the fight against food insecurity which strongly affects most member States.
2. Political Authorities and Scientific Communities congratulated the Great Green Wall Initiative as an appropriate strategy to support efficiently national and sub-regional efforts to fight against environmental challenges, in particular desertification, climate changes, integrated management of natural resources, as well as soil restoration, restoration of agro-forestry-pastoral systems and biodiversity, and wealth generation in arid and semi-arid saharan-sahelian areas. Therefore, they called Saharan-sahelian States, the scientific community, financial and technical partners, to undertake necessary mobilization and actions for the rapid implementation of the Great Green Wall.
3. A series of regional workshops and national consultations on constraints in the achievement, objectives and key results, organized by members States, the Panafrican Agency in partnership with the African Ministers of Environment Conference (AMEC) and the UNEP in Nouakchott, Islamic Republic of Mauritania on December 26th to 28th 2010 ; and by the European Union/African Union/FAO during the preparatory phase of the development of the CFYAP. These encounters implied Experts from members States, regional and sub-regional organizations, United Nations Agencies, other bi- and multinational technical and financial partners, as well as nongovernmental organizations, Academies of African Science Academies Network (ASAN), Universities and Research Centers. They provided scientific and technical basis, the relevant socio-economic and cultural frameworks to undertake the consolidation of various National Action Plans (NAP) as well as relevant data in the draft Regional Consolidated Five Years Action plan.
4. The implementation of decisions and directions of members states Heads of States and Governments of the Panafrican Agency of the Great Green Wall lies on a five years strategic planning (CFYAP) per objectives established by the Panafrican Agency in relation with national structures of the Great Green Wall, and also partners institutions. It defines the vision and the operational approach of the strategic framework for the implementation of the Great Green Wall Initiative, as well as monitoring/evaluation systems, and devaluation of impacts.
5. The objective analysis of past lessons and their capitalization in terms of strategic approach, objectives and results, made it possible to better determine the context and challenges, and to design a global multisectoral approach strategy of continental importance.
6. The implementation and the success of such a strategy requires a number of prerequisites, namely :
 - (i) A consensual approach based on a clear vision of shared objectives ;
 - (ii) Harmonization of different relevant national and sub-regional interventions in the implementation of the Great Green Wall, and a rationalization of both financial and technical resources in the implementation ;
 - (iii) Harmonization and concentration of interventions and resources on priorities ;
 - (iv) A five years regional consolidated action Plan with a biannual roadmap and implemented on a yearly basis through an annual activities schedule. The five years cycle will be subject to an evaluation in terms of strategy based on relevant performance indicators after every two years of implementation and necessary reorientations. The development of the action Plan is gradual and will start from national action Plans in order to take into account countries profiles and harmonization constraints in border areas, and will be approved later through a consolidated document.

- (v) A population mobilization, various social, institutional, governmental and nongovernmental actors, as well as combination of their efforts in a participatory approach, while capitalizing acquired experiences and traditional knowledge ;
 - (vi) An enlarged consultative structure for consultation and information through the establishment of a platform for cooperation and for scientific, technical and financial partnership ;
 - (vii) An appropriate and operational institutional device for efficient and dynamic regional coordination, both technical and political for strategic planning ; for monitoring and evaluation mechanisms of actions in the implementation, as well as mobilization of necessary resources. In this context Heads of States and Governments of Countries crossed by the Great Green Wall, decided during their first summit held on June 17th 2010 in N'Djamena Republic of Chad, the creation under the supervision of the African Union and CENSAD, of an inter-States institution: the Panafrican Agency of the Great Green Wall (PAGGW) with the corporate purpose of achieving the Great Green Wall. She is in charge of planning, coordination, monitoring and evaluation of implementation actions, as well as mobilization of necessary financial and technical resources, and harmonization of different national and sub-regional activities entering in the initiative achievement.
7. The Agency (PAGGW) looks like an African Union's institution of technical execution with an international legal status for planning and coordination, at a regional scale, of activities for the achievement of the Great Green Wall. She is relayed in members States by GGW national structures for the fulfillment of operational and implementation activities.
 8. Strategic Axis (SA) of the Action Plan framework document considering the vision, objectives, and expected results for the regional approach, and integrated development, have identified mostly through the exploitation of results and acquired experiences of these framework programs, for relevant data on main studies on 2005 to 2010 operational modalities of the scientific commission established by Senegal, for CENSAD's one achieved by Sahara and Sahel observatory post (2008), of the African Union, of the European Union (2009) and those issuing from different studies made in members States.
 9. The CFYAP in its part of achievement and recovery of the Great Green Wall is built on a regional approach with transversal objectives to the regional plan, integrating specific national programs. It capitalizes and values results and acquired experience in various programs and national and regional projects of implementation of the United Nations Convention on biodiversity, climate changes, fight against desertification, GRN, and Local Governance and Community Development Plans already achieved, ongoing or operational in the two coming years.
 10. The CFYAP's architecture for the operational strategy implementation relies on (10) Major Strategic Axis (MSA) generating Programming Pillars (PP) declined on Strategic Objectives (SO) and translated into Programs or projects.
 11. The CFYAP's backbone is built on nine (09) Programming Pillars (PP) :
 - Pillar 01** : Studies, Planning, Programming, Monitoring & Evaluation (SPPM/E),
 - Pillar 02** : Operational Activities for Achievement and Exploitation (OAAE),
 - Pillar 03** : Communication, Information and Advocacy (CIA),
 - Pillar 04** : Operational and Managerial Capacity Building (OMCB),
 - Pillar 05** : Accompanying Research and Traditional Knowledge Management (ARTKM),
 - Pillar 07** : Community Development and Local Governance (CDLG),
 - Pillar 08** : Impacts Evaluation for Development Programs (IEDP),
 - Pillar 09** : Financing Strategies (**FS**),
 12. The first session of the PAGGW's Ministers Council held on March 3rd 2011 in N'Djamena (CHAD), adopted main lines and various programs and projects of the CFYAP 2011-2015, and insisted on the necessity of the implementation of Local Governance and Community Development Programs.
 13. The structure of the Consolidated Five Years Action Plan 2011-2015 on the Great Green Wall reminds the context, the history, the vision and fundamental principles, the strategic approach, the objectives, the results and expected impacts, and mostly emphasizes on operational actions of the GGW implementation

strategy in relying on three fundamental paradigms: « Protection/Restoration/Development ». The strategy operability declined in Major Strategic Axis (MSA) and implemented into programs/projects to achieve conservation, restoration, and protection of natural resources, as well as socio-economic transformation through actions of community development and local governance. It also highlights the importance of regular global actions monitoring & evaluation, of specific evaluation of programs impacts on populations and their environment. Such actions will require the identification and implementation of an operational thematic scientific research for support through a partnership and cooperation established with a regional network of excellent research and training centers, for relevant information production and scientific.

14. Management relies on three pillars, Communication, Consultation, Capitalization; formulated through technical capacity building, operational and managerial activities, to the benefit of institutional actors and socio-economic groups; and a Platform for Scientific Cooperation, Technical and Financial Partnership (PSCTFP) for dialog, monitoring and evaluation of actions and their impacts. The CFYAP is a participatory action plan.
15. The CFYAP in its achievement and Great Wall recovery part, built on objectives and expected outcome, is made around Programs Groups (PG)

Appendix B 5: Matrix table of FYAP (2011-2015)

Major Strategic Axis (MSA) Programming Pillars (PP)	Strategic Objectives SO	Programs /Projects/ Sub-Program SP	Implementation Matrix				
			Yr1	Yr2	Yr3	Yr4	Yr5
Studies, Planning, Programming, Monitoring & Evaluation (SPPM/E)	Monitoring and Resources Management Systems	Monitoring and Resources Management Systems					
Operational Activities for Achievement and Exploitation (OAAE)	Agriculture, Forests and Pastoralism	Agriculture, Forests and Pastoralism					
	Restoration, Soils, waters and Biodiversity Conservation	Restoration, Soils, waters and Biodiversity Conservation					
Communication, Information and Advocacy (CIA)	Communication and Advocacy	Communication and Advocacy					
	Scientific and Technical Information Systems	Scientific and Technical Information Systems					
Operational and Managerial Capacity Building (OMCB)	Recovery and capitalization of traditional knowledge	Recovery and capitalization of traditional knowledge					
	Training and improvement	Training and improvement					
Accompanying Research and Traditional Knowledge Management (ARTKM)	Thematic scientific research for monitoring	Thematic scientific research for monitoring					
	Operational research for recovery	Operational research for recovery					
Community Development and Local Governance (CDLG)	Integrated Development and Local Governance Approach	Integrated Development and Local Governance Approach					
	Wealth production and local development	Wealth production and local development : SP: Access to water and water resources management SP : Renewable energy SP: Agriculture/pastoralism SP: Education /Basic health SP : Economics / Basic services SP : Capacity building and local Governance SP : Back to lands and migrations SP: Integration and peace SP: Home energy					
Impacts Evaluation for Development Programs (IEDP)	Evaluation of Impacts on Human Development	Evaluation of Impacts on Human Development					
	Evaluation of Impacts on Environment	Evaluation of Impacts on Environment					
	Capacities Improvement of carbon sequestration	Capacities Improvement of carbon sequestration					

Appendix B 5 (continued): Actions programme for 2011 from june to December 2011

Action 01 : Communication and Advocacy :

- Development of Communication Plan,
- Conception and acquisition of promotion and advocacy material (platelets, films, posters, etc.),
- Conception and establishment of Information Systems (Web sites, Management Information Systems MIS, newsletters 'Echos du Sahel', etc...)

Action 02 : Capacity building and experiences capitalization of relevant experiences and techniques:

- Training in ISM and mapping, introduction to geomatic and management of national stations Geo-Information Systems (1 per country),
- Visiting in members countries, of relevant programs or projects (02) in the implementation of the Great Green Wall. This point will continue in Year 2 and Year 3.

Action 3 : Finalization and authentication of the CFYAP document

- Harmonization of actions in borders areas (consulting meetings of border countries with the help of the Agency),
- Development of the CFYAP consolidated document (activities, programming, performance indicators, budget, etc.),
- Authentication of the five years action plan document (regional workshop pf experts, technical and financial partners).

Action 04 : Institutional support to the establishment of national structures

- Support in equipment and logistics,
- Reference studies,
- Support to the development and the share of national Action Plan

Action 05 : Executive Secretariat setting up

- Adjusting and offices equipment,
- Computerization an telephony,
- Staff recruitment (positions publication and applicants' selection) through an international firm in case of international positions.

ANNEXE C : LISTE DE PRESENCE

Representatives of Member states delegations at the first ordinary session of Ministers Council (N'djamena CHAD, 3 march 2011)

1. BURKINA FASO : **Monsieur Traoré Cheick Alamoussa**, Représentant le Ministre de l'Environnement et du Développement Durable;
2. CHAD : **Monsieur Hassan TERAP** Ministre de l'Environnement et des Ressources Halieutiques;
3. MALI : **Monsieur Abdoulaye Berthé**, Représentant le Ministre de l'Environnement et de l'Assainissement;
4. MAURITANIA : **Monsieur Amedi Camara**, Ministre Délégué auprès du Premier Ministre, chargé de l'Environnement et du Développement Durable
5. NIGER : **Général de Brigade Abdou Kaza**, Ministre de l'Eau, de l'Environnement et de la Lutte contre la Désertification du Niger ;
6. NIGERIA : **Monsieur M.S. Bashar**, Représentant le Ministre de l'Environnement;
7. SENEGAL : **Monsieur Djibo Leïty Ka**, Ministre d'Etat, Ministre de l'Environnement et de la Protection de la Nature;
8. SUDAN : **Son Excellence, Monsieur Eihab Ibrahim**, Ambassade du Soudan au CHAD.



